

Safer Care Pathways in Mental Health

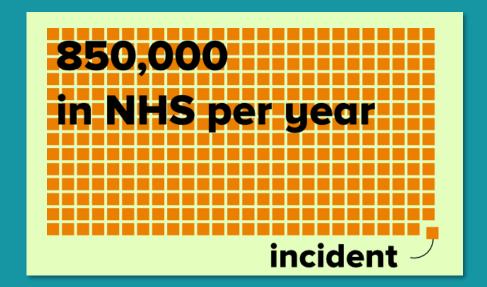
Closing the Gap in Patient Safety

Lead organisation: Hertfortshire Partnership NHS Foundation Trust



Primary Issue

There is a large amount of patient safety incidents in mental healthcare settings across the UK





Rationale

Though mentally ill patients face increased risks such as violence and aggression, falls, self-harm, and suicide, quality research on patient safety in mental health settings is limited.



Costs

The costs of patient safety issues amount to £1 billion per year in bed days alone



Aims

Support clinical teams in improving care pathways and to promote safer clinical practice





Error

A preventable adverse effect of healthcare...



...can be caused by:

System factors

or managerial

errors

Medical Complexity **Organizational**

Medication or technological errors

3 Human **Factors**

> **Human errors** occurring in medical staff

Intervention:

Safer Care Pathways Toolkit

Unique approach addressing both System & Human Factors

System Safety Assessment

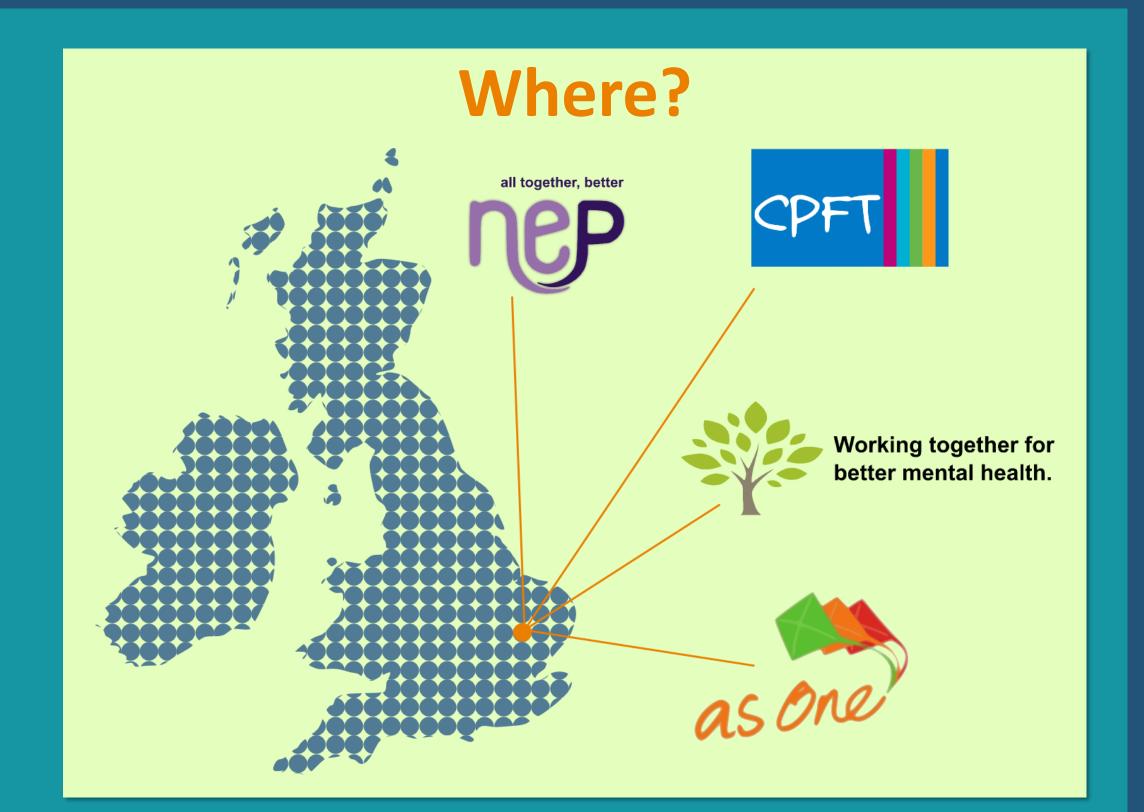
Assist teams to identify risks along the care pathway, and to identify, analyze and evaluate potential solutions

Safety Improvement projects

Building on user and carer involvement, trust specific safety projects are identified, and implemented, using plan, do, study, act (PDSA) cycles

Human Factors Training

Coach teams on communication skills & teamwork culture, embedding the impact of the **SSA** solutions





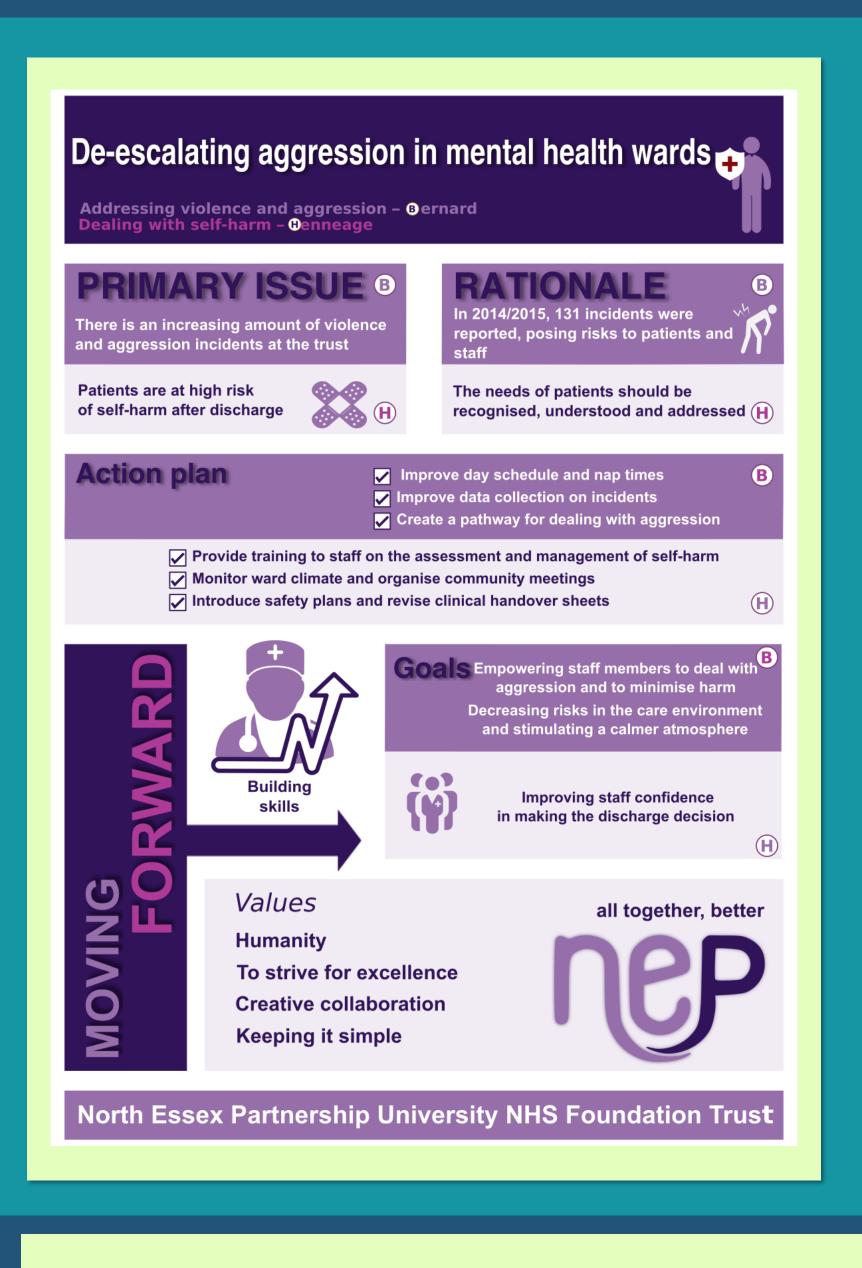
Baseline data collection & Hospital Survey on Patient Safety Culture

Pre-SSA Attitudes towards Patient Safety Questionnaire

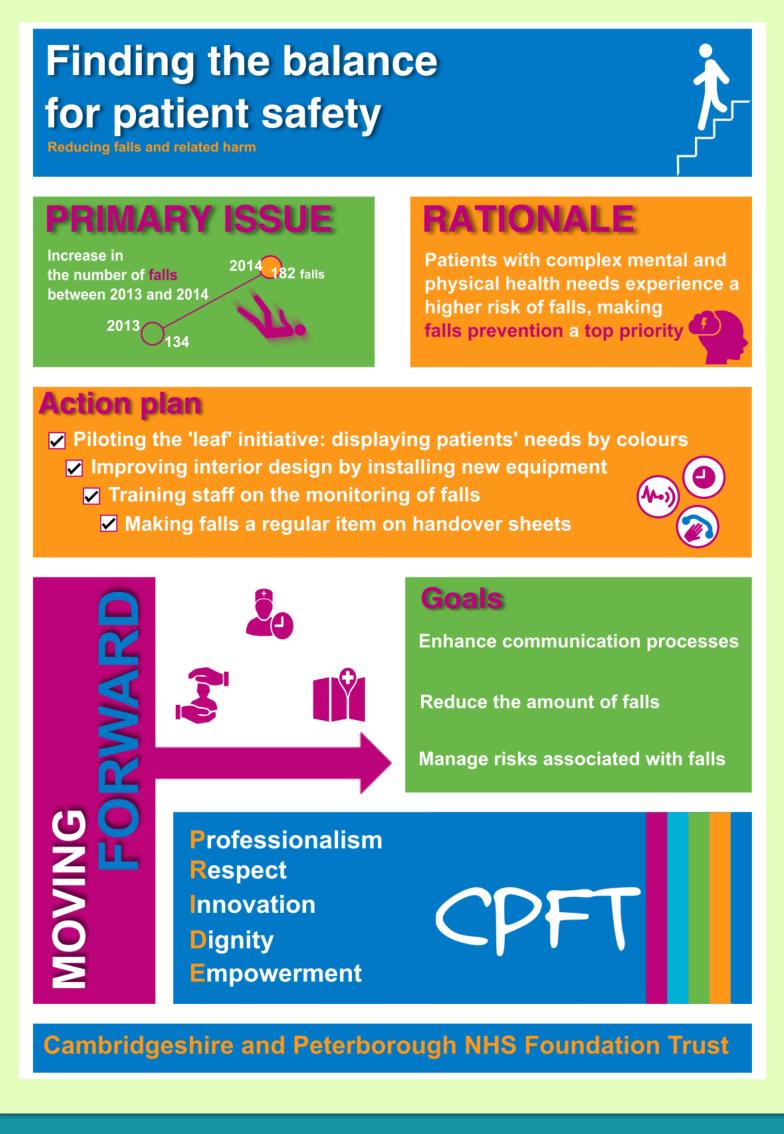
System Safety Assessment (SSA) Workshops

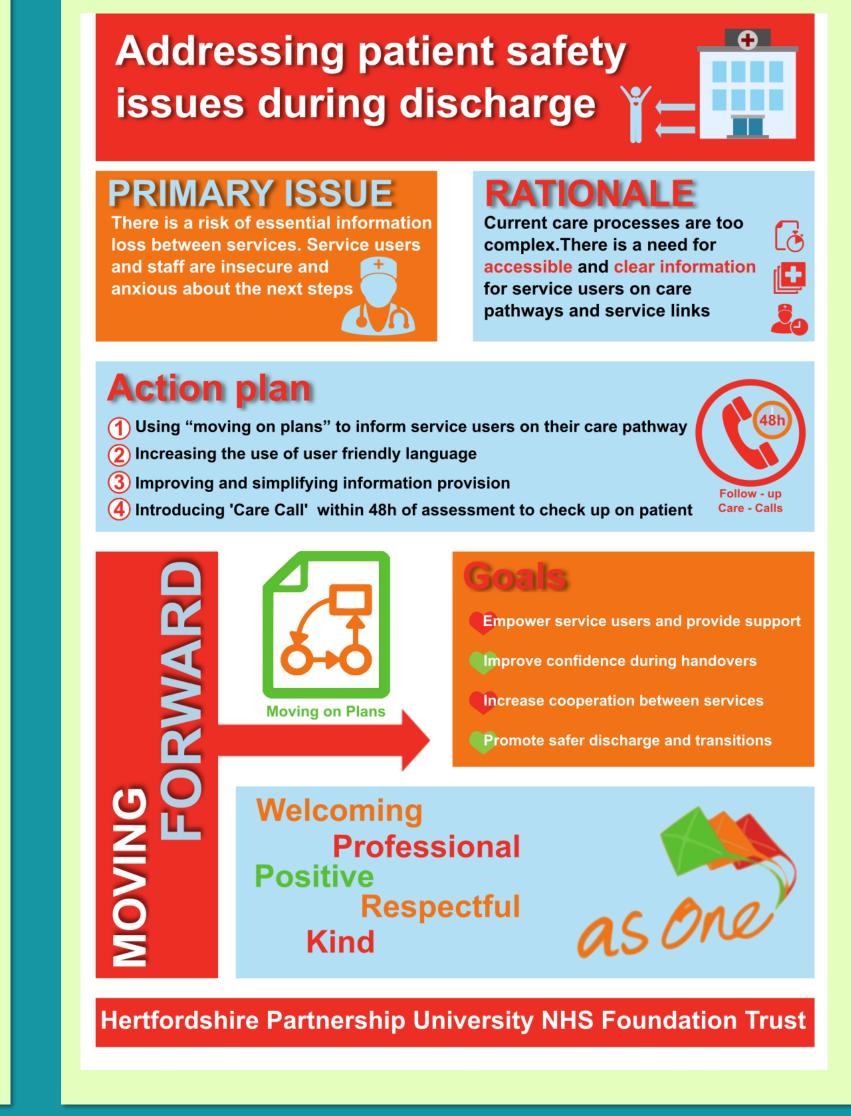
Post-SSA Attitudes towards Patient Safety Questionnaire











Interviews

Pre-HF Attitudes towards Patient Safety Questionnaires

Human Factors (HF) Training

Post-HF Attitudes towards Patient Safety Questionnaires and reflection logs

Project Implementation

Endpoint data collection & Hospital Survey on Patient Safety Culture

effective manner"

Interim findings

The baseline evaluation indicated that the patient safety culture in the trusts was mainly reactive. This means that risk was only addressed when it followed adverse events. The safer system toolkit addresses this issue, and promotes a proactive patient safety culture, where potential risk factors are monitored and care pathways are streamlined to minimise any chance of error.

The Hospital Survey on Patient Safety Culture revealed that the areas that require improvement are; the staffing on wards, handoffs and transitions of patients, and response to errors caused by staff. All three areas can be addressed by improving care pathways and teamwork, using the safer system toolkit.

The Safer System Assessment workshops have enabled each team to identify their main patient safety issues, and to come up with effective care pathways improvements (see project site actions above). These improvements aim to increase the safety and reliability of care. However, more training is required to enable participants to use the toolkit independently.

In the Human Factors sessions, participants have learnt to reflect on their work and to enhance communication with colleagues. The sessions also encouraged staff members to make patient safety a discussable issue and aimed to empower staff members to engage in patient safety improvements. As a result of the Human Factors sessions, 87.7% of the participants left feeling confident to apply human factors to their work with minimal supervision. The SBAR technique was considered highly valuable during handoffs and transitions and the use of safe words and critical language have helped to align work among team members. Nearly all participants were planning to use human factors in their work.

Even though the exact effects of this project are still to be evaluated, the Safer Care Pathways Project has led to the implementation of several patient safety improvement projects, and has facilitated shared learning between organisations. As a result, it has been suggested the project has strengthened patient safety culture in the teams. This project contributes to the lack of evidence on the application of patient safety interventions in mental health care settings.

"I've learned that good teamwork can compensate for the lack of staff and more things can be achieved in an

> "Having listened to testimonies from a carer and service user has helped me to reflect on my own practice"

"Today has been wonderful knowing that other trusts have reacted positively to our new handover tools... We are going to share our findings"

> "The reflection log is my measurement tool, it helps me identifying difficult areas"

Contributors

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